

What we're covering

How the theory behind brands is shifting

The involvement of consumers, citizens and other stakeholders in creating meaning

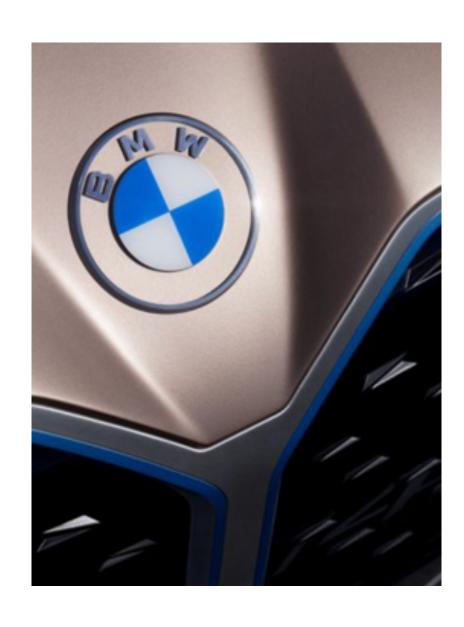
How social entrepreneurs build brands – the principles and the practice

3 minutes: type in chat



# What's your favourite 'social' brand? And why?

# The changing world of brands and branding





#### What is a Brand? (adapted from Aaker)

#### Value proposition

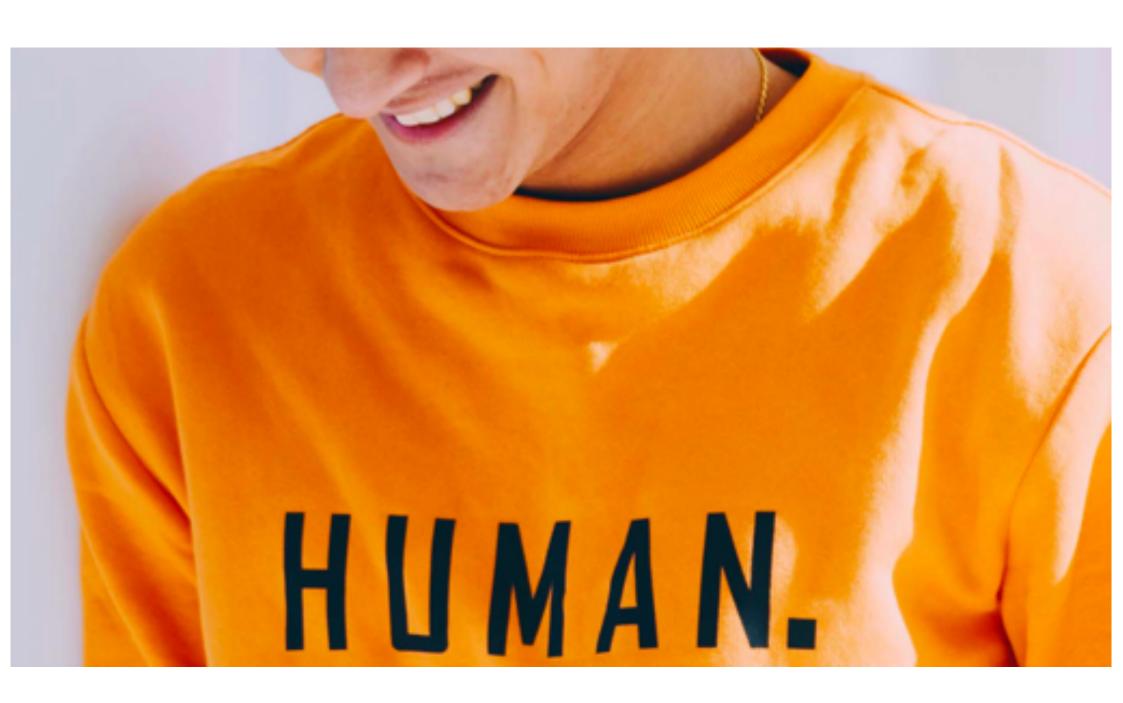
Functional benefits

Emotional benefits

Self-Expressive benefits

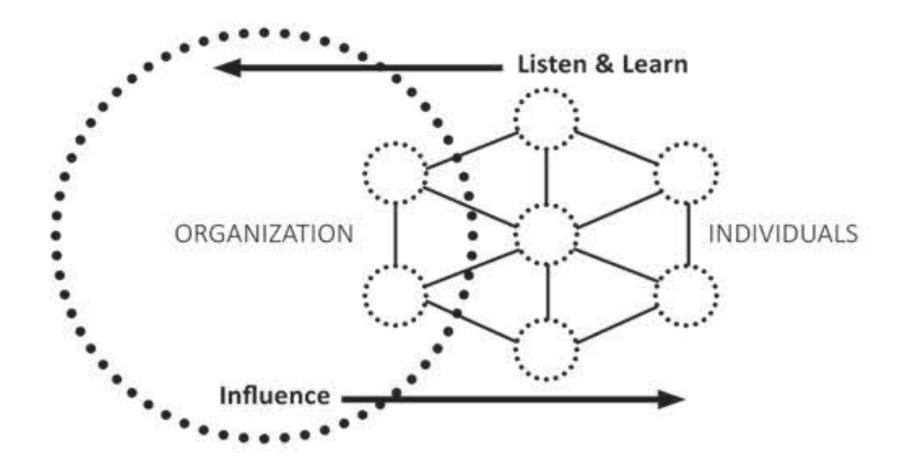
Participatory benefits

# From abstract to human centric...reflecting and shaping identities



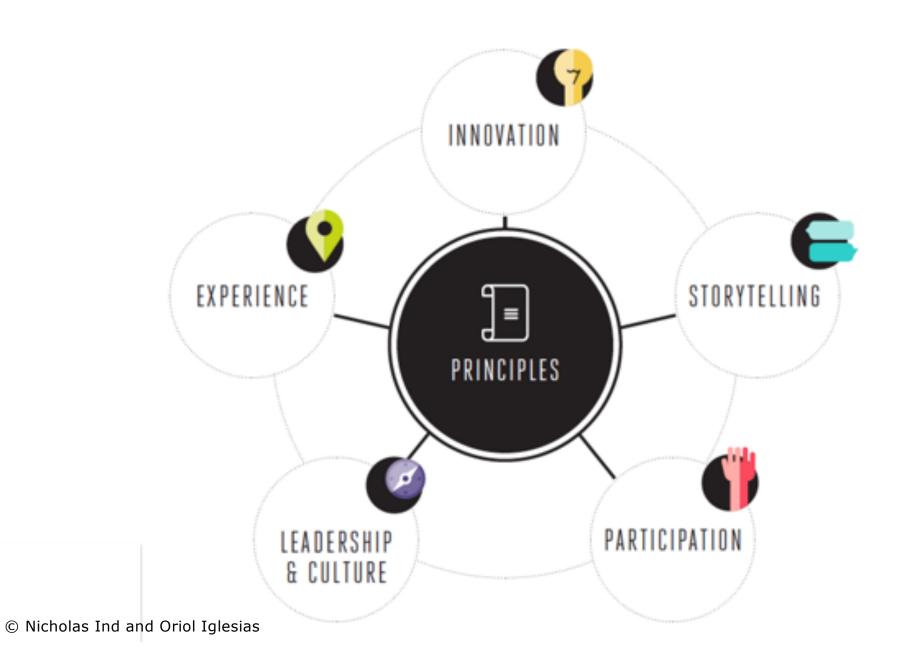
"Brand management is no longer in the position to unilaterally define and control brand meaning but needs to perceive itself as one actor among many."

## From controlled to cocreated...always becoming



**How Organizations and Individuals interact** 

# Social entrepreneur brands



#### **The Power of Virtue**

Social entrepreneurs are lead users with a conscience

Focus is on solving environmental and social problems that commercial brands miss or ignore – often in creative ways

Brands have to act on problems and communicate the challenge and the solution

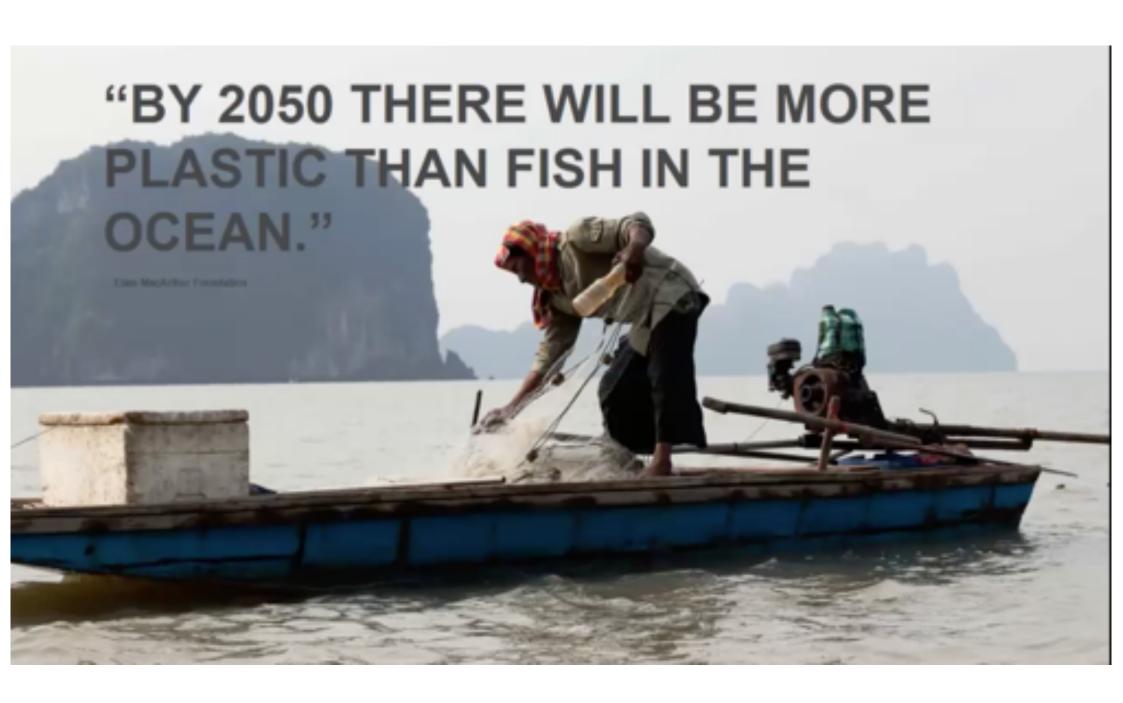
Have to build networks to deliver solutions

Get consumers to think as citizens

"Virtue is not a finite resource to be conserved but a value that grows with use."

Mark Carney with reference to Adam Smith and The Theory of Moral Sentiments















### VISION

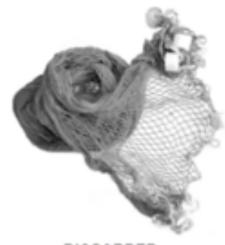
STOP USING NATURAL RESOURCES IN A CARELESS WAY

### MISSION

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CREATE THE FIRST
GENERATION OF
RECYCLED PRODUCTS
WITH THE SAME
QUALITY AND DESIGN
AS THE BEST
NON-RECYCLED







DISCARDED FISHING NET

USED



POST CONSUMER COFFEE

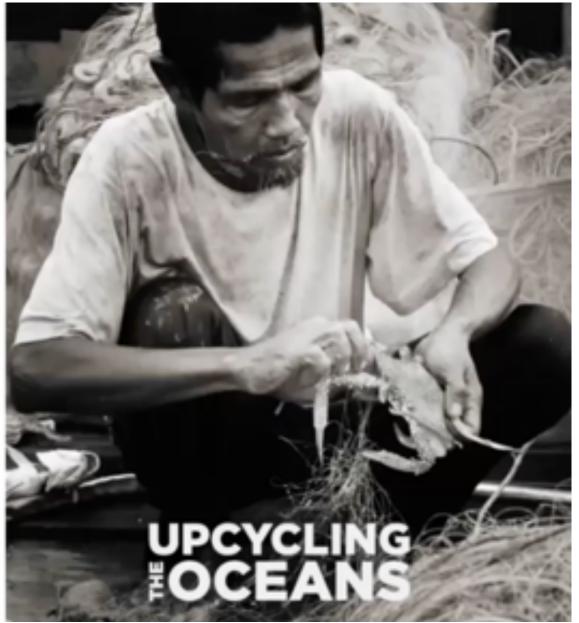


POST INDUSTRIAL COTTON



POST INDUSTRIAL WOOL







## More than just virtue...

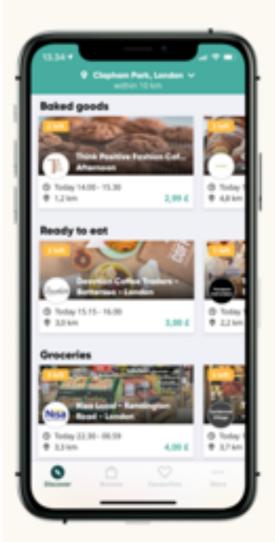
#### Virtue plus

There are virtuous consumers who act on conscience

But gap between statement and action

To influence wider audience have to align with brand benefits

And deliver a quality brand experience

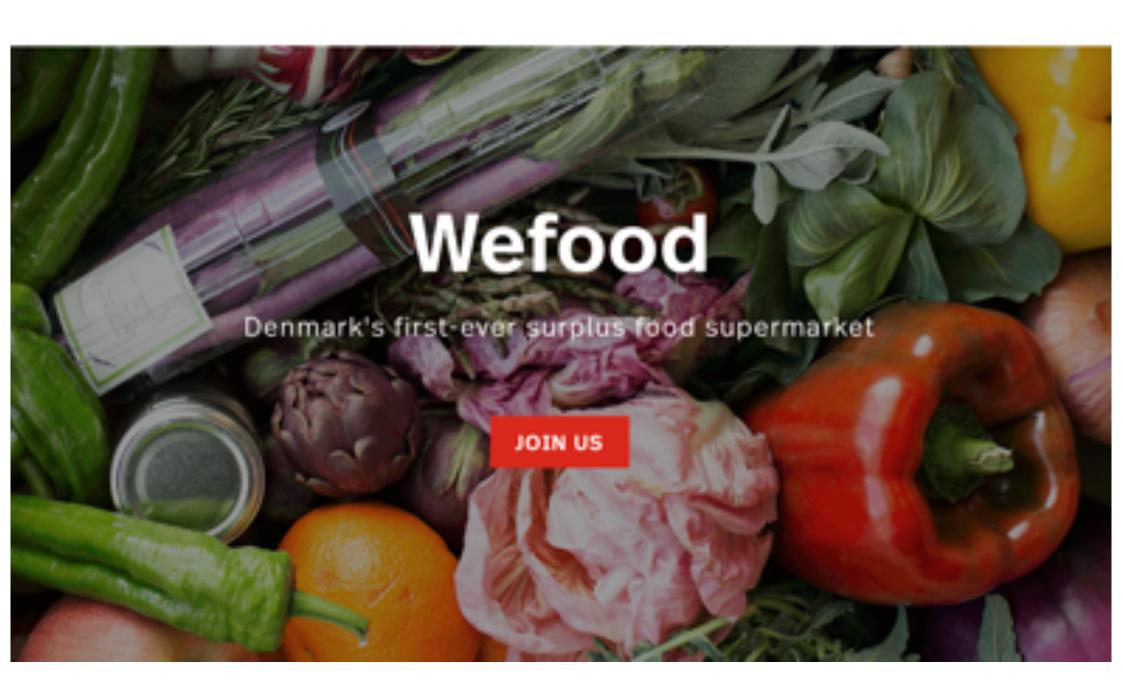


MEET TOO GOOD TO GO

## THE#I ANTI-FOOD WASTE APP







### Spleiser ungdom og eldre

Hun så at unge ikke fikk jobb, at eldre var ensomme – og startet Generasjon M.

 Mange kjerner på utenforskap, psykiske helseutfordringer og ensomhet, sier Anne Stine Hole.

Hun er gründer og daglig leder i Generasjon M, et ideelt selskap der ideen er å ansette ungdom mellom 14 og 20 år som besøker eldre på sykehjem, i omsorgsbolig eller hjemme.

 Vi må bli rausere med hverandre og skape et mer inkluderende samfunn, og da trenger vi steder der vi kan bli kjent med hverandre, uavhengig av alder, hvor man bor, hva man tror på og hvem man elsker, sier Hole.

Ferd mot pris. Moren til Hole er lærer og faren er politi, og sosiale utfordringer ble mye diskutert hjemme. I 2011 gikk Anne Stine Hole og Christina. Væting Nergård på Foss videregående skole i Oslo, og skulle etablere en ungdomsbedrift gjennom Ungt Erstreprenørskap. De så at mange unge sliter med å få deltidsjobb, og at mange eldre opplever ensomhet og inaktivitet – og startet Generasjon M.

I 2016 ble selskapet kåret til Årets sosiale entreprenør, en årlig pris som deles ut av det norske investeringsselskapet Ferd.

 Vi har hatt mange gode støttespillere, som har trodd på oss og utfordret oss. Käringen bidro til at vi kunne løfte ideen fra skolebenken og begynne å jobbe fulltid med dette, sier Hole.



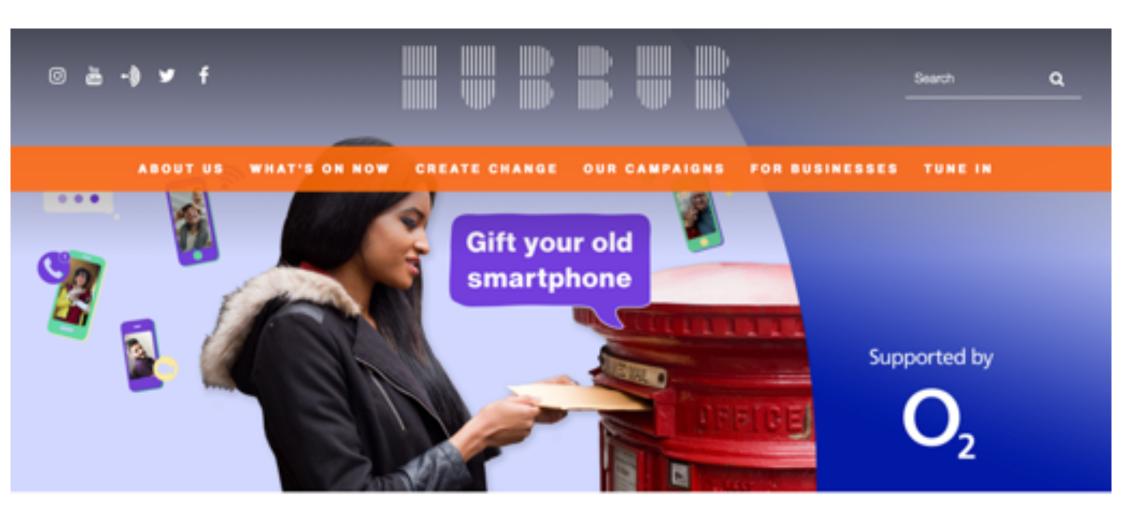


#### **Ballot Bin for eventer!**

Har du et event eller en festival på trappene? Vi skreddersyr en pakke for deg. Ta kontakt, så finner vi en god løsning for deg!

TA KONTAKT





Gift your old smartphone to Community Calling and you could provide a lifeline

#### **Impact**

#### Inspiring millions of people

Cour 1,500
"Lagoreurs"
took part
over 3 years.

6,480 people through store and online workshops. footed media reach of over 21.5 million. most falls belowers









"Thanks to IKEA we have reduced our water & energy consumption/falls, been more conscious of necycling, started growing our own food and network food washs. Live Lagorn has shown me that small changes can have hope impacts on our lives and planet?"

Cara, Caroliff Dustomer

#### **Impact**

#### Benefits to the environment and water

People reduced their environmental impact and saved money. The programme not only helped them fourn new skills, it also facilitated a permanent lifestyle sharige.



Our participants saved on average \$1,440 per year per household.



Their everage savings approximated to 317kg CO3 per year, the equivalent of planting \$3 trees a year and.



82% of perforpents say that the programme taught them new life skills.



90% reduced their electricity tolls, 80% their gas bills, and 80% spent less on food by wasting less. 78% reduced the amount of rubbish they created.



"We're so happy to have been part of this project. We met such tendy people, gut so much inspiration and have made changes we know we will be able to lessy up for the. The impact of the project will stay with us forever... This may be the end of the Line Lagon project for us, but... Living Lagons will remain part of our time foreme."

Nools, Participant

#### 15 minutes: discuss



# Think of a social problem/challenge that needs to be tackled?

## Making it work

#### Making it work

Need deep insight into people's motivations eg ethnography/netnography

Clarity of purpose built on core principles that is shared with an ecosystem

**Open, fair and responsible values** 

**Create relevant experiences** with internal and external stakeholders

Multi-stakeholder orientation and measurement: impacts on employees, community, partners, environment and customers

#### The implications for Managers

Managers' role is to create a shared understanding of the purpose (connect the past to the future)

Requires a 'participatory, humble and empathetic' leadership style

Become orchestrators/conductors of a collaborative network of stakeholders

Provide direction but also freedom to others to enrich

#### **Sharing through stories**

Need to overcome lack of consumer knowledge and enable consumers to understand the impacts of their behaviour: issues and consequences

Requires an approach that engages and persuades: the value of stories

Important that stories are authentic and tangible: challenge existing perceptions and encourage new actions

#### SHARE OUR CHOCOLATE, SHARE OUR STORY

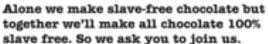
Right now there is slavery on cocoa farms in West Africa. This is a result of the unequally divided cocoa chain. Tony's Chocolonely exists to change that.



Not just our chocolate, but all chocolate worldwide.



With incredibly tasty chocolate we lead by example and show the world that chocolate can be made differently: in taste, packaging and the way we do business with cocoa farmers.







The more people who join our mission and share our story, the sooner 100% slave free becomes the norm in chocolate. The choice is yours. Are you in? Please check www.tonyschocolonely.com

CRAZY ABOUT CHOCOLATE, SERIOUS ABOUT PEOPLE



### together we'll make all chocolate worldwide 100% slave free

All chocolate 100% slave free. Worldwide. That's our mission. And we can't do it alone. We need your help! Become Serious Friends with Tony's and support the mission. We'll help you with tools, videos and information in the Tony's Toolbox. And 'cause we're friends, there'll be some presents in there sometimes too.

We're all screwed So don't tell us that We can imagine a healthy future Because the reality is It's too late to fix the climate crisis And we don't trust anyone who says We need to demand a livable planet Because we don't have a choice

(Now read this bottom up)

Since 1973, we've built clothes to endow. We make . There are things you can do, too. When you want way nature intended.

Since 1973, we've head states to ensure the high-quality clothing that is more durable, so you sensething new, sak yourself, Oo! really need it? Look high-quality clothing that is more durable, so you sensething new, sak yourself, Oo! really need it? Look for one product you can use in multiple ways. Repair what you were not and heavy make you were not and heavy. don't have to buy new as often. Yet recycled materials. We promote safe and left labour recycled. Demand organic. Demand fair Index. You have the source to shown of Fair Index. You have the source to shown in have the power to change the way clothen are made.

patagonia